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NOTE

From: Presidency
To: Permanent Representatives Committee
Subject: Global Gateway Governance

1. On 6 September 2022, the Commission presented a non-paper on global Gateway governance.
2. On 30 September 2022, the RELEX Working Group - Horizontal Questions held an initial discussion on Global Gateway governance.
3. On 14 October 2022, the same working group held a second discussion, on the basis of a Presidency revised non-paper.
4. Taking into account the comments of Member States, the Presidency proposes the working arrangements on Global Gateway governance as set out in the annex to this note.
5. Coreper is asked to endorse these working arrangements, at its meeting on 9 November 2022.

WORKING ARRANGEMENTS ON GLOBAL GATEWAY GOVERNANCE

INTRODUCTION

Global Gateway (GG) is a worldwide European strategy, **aiming at strengthening our strategic partnerships and contributing to the defence of European interest by ~~to~~ increasing** links in digital, climate and energy and transport sectors in a smart, clean and secure manner, as well as to strengthen health, education and research systems. It aims to leverage investments of up to EUR 300 billion by 2027, in a Team Europe approach, namely with Global Gateway projects being developed and delivered by the EU institutions, Member States, and European financial institutions working together with the private sector.

GOVERNANCE SET-UP

The governance of Global Gateway will be divided in two strands and is without prejudice to the prerogative and competences of the EU institutions and bodies. The European Council and Council will notably set Global Gateway policy priorities and ensure their consistency and effectiveness. The European Commission and Member States will implement the strategy together with European financial institutions and the private sector.

a. Strategic steer and coordination

European Council: At the highest political level, the European Council will set-out the overall political and strategic steer for Global Gateway. The strategy will be discussed on a regular basis to define its general political direction and strategic priorities.

Council: The Council will ensure the follow-up to meetings of the European Council and will discuss Global Gateway at its level as necessary. As part of its coordination of Global Gateway, it will provide political guidance on thematic and geographical priorities, and on the articulation of Global Gateway within the EU's external action in a consistent manner.

Committee of Permanent Representatives of the Governments of the Member States (Coreper): Coreper will ensure its overall coordination role in accordance with Article 240 TFEU and the Council's Rules of Procedure. It will receive regular progress reports on the implementation of Global Gateway **by the Commission at least twice a year, including on the contribution to EU policies and interests, the respect of GG principles, the implementation of flagships - especially the response to the criteria set out in paragraph 4 of document 10532/22 -, the mobilisation of the EU budget, the involvement of Team Europe, the involvement of other stakeholders as well as communication and outreach.**

Council preparatory bodies - RELEX horizontal questions (Relex HQ): Relex HQ will prepare the **work of the COREPER related to the political steer of Global Gateway, examine the Commission reports** and discuss overviews of Global Gateway investments in partner regions (investment packages). On the basis of an input on initiatives put forward by the Commission, the EEAS, in accordance with their competences, and/or the Member States, and the political criteria established, Relex HQ will identify flagships for each partner region, particularly in relation to important communication events.

RELEX HQ work will feed into COREPER and may involve other council preparatory bodies in its work as appropriate, such as CODEV-PI or other regional or thematic preparatory bodies.

b. Implementation: Global Gateway governance bodies

Global Gateway Board: At the highest implementation level, the Global Gateway Board (GG Board) will be the centre of the Global Gateway governance. The Board will work in a consensual approach and be chaired by the President of the Commission. The High Representative of the Union for Foreign Affairs and Security Policy/ Vice-President of the Commission, the Commissioner for International Partnerships and the Commissioner for Neighbourhood and Enlargement and other members of the College of Commissioners (as justified by the agenda of the meeting), as well as the Representatives of the governments of EU Member States at the level of Minister of Foreign Affairs **(or his or her representative)** will participate in GG Board meetings as members. The European Parliament will be invited as an observer. Other actors, such as European financial institutions, including Member States' development financial institutions, will be invited to the meetings as observers.

Meetings will be held at least once a year.

The GG Board will be the main consultative platform on implementation in order to:

- provide strategic guidance on the implementation of this initiative, in particular in relation to the development of Team Europe projects without prejudice to the competences of the Commission as a college in particular as regards the decisions on EU budget programming and financing;
- Take stock of the implementation of key Global Gateway flagships in an ever changing and challenging geopolitical environment;
- Provide steer on the way forward for both the programmed EU budget and EU Member States' contributions in a Team Europe approach and further promote coordination on the implementation of Global Gateway initiatives;
- Identify opportunities to showcase the impact of Global Gateway initiatives;

The Commission **and/or the High Representative, as the case may be** in accordance with their respective competences, will inform the European Council or Council and its preparatory bodies on the work of the GG Board, as well as the Business Advisory Group. **The relevant Commission services and the EEAS, in accordance with their respective competences, will also inform the Council's preparatory bodies.**

Steering Group - COM: The Commission participation in meetings of the GG Board will be prepared by a GG Steering Group. This group is purely Commission-internal and chaired by the Secretary-General of the Commission and its members include the Secretary-General of the European External Action Service (EEAS) and relevant Directors-General/Heads of services. The GG steering group will take stock of the GG commitments, the respect of GG principles and the implementation of GG flagships including monitoring their results as well as identification of opportunities to showcase the impact of Global Gateway. The Steering Group will also facilitate exchanges with European CEOs and European Business Organisations and will gather input from EU Delegations.

Business Advisory Group: The Business Advisory Group will support engagement with the private sector in external action. It will build as much as possible on existing platforms/networks to facilitate exchanges with the private sector/businesses/investors at different levels to maximise the impact and effectiveness of Global Gateway investments.

The Business Advisory Group will focus on the informal exchanges at the level of the members of the Global Gateway Board with CEOs of EU companies and institutional investors (to vary depending on the political priorities). Exchanges will focus on perceptions of EU strategic interests in the years to come and what this may mean for the strategic orientation of Global Gateway.

The Business Advisory Group will be designated on the basis of the principles of inclusivity and representativity with regards to nationality, economic sectors and any size of activity, including SMEs. The group will be set up on the basis of a call for applications, in order to ensure transparency.

In parallel, engagement with the private sector in partner countries will be stepped up through:

- Structured and operational discussions of Global Gateway priorities based on EU business interests/problems on the ground, by engaging with existing networks/platforms, such as Member States' chambers of Commerce, European Chambers of Commerce in partner countries, Business Europe, the European Round Table for Industry and the European Financial Services Round Table;
- Joint fora of European and partner country businesses, as well as public regional actors at regional and sub-regional level building on existing networks/platforms.

While the informal engagement (Business Advisory Group) will take the shape of an exchange of views, discussions with European businesses/institutional investors' organisations could provide practical insights and should be supported by intensified outreach/collaboration by EU Delegations and Member States' Embassies with EU businesses in partner countries.

European financial institutions (EIB, EBRD and Member States' financial institutions) will be regularly consulted on the implementation of Global Gateway and their specific contributions. This exchange will use existing networks of these institutions as well as ad-hoc meetings.

GLOBAL GATEWAY ROLL-OUT

a. Coordination with Member States and EU bodies and institutions

The consistent and effective implementation of Global Gateway implies close coordination between the existing actors involved in the implementation of the EU and Member State budgets and the integration of Global Gateway ~~priorities~~ **initiatives** into their actions. ~~As such, The involvement association~~ of EU Member States will continue to be ensured for each pertinent financial instrument in accordance with the applicable rules concerning uniform conditions for the implementation of legally binding Union acts.

EFSD+ Strategic Board and the Board of the Western Balkans Investment Framework: as it is expected that a significant proportion of Global Gateway projects will benefit from the EFSD+, the Strategic Boards **can** in their meetings exchange on the strategic EFSD+ contribution to GG implementation. This allows the further inclusion of European Development Financial Institutions. Member States' representation at the Boards can further ensure that the pipeline of investments is aligned with Global Gateway priorities.

NDICI-Global Europe and IPA III Committees: Member States **participation** ~~presence~~ in these bodies offers another opportunity to ensure alignment of these actions with Global Gateway priorities at a more granular level.

b. In and with partner countries and regions

Global Gateway implementation and impact will feature prominently in the regular exchanges with partner countries and regions.

Commission services/EEAS HQ/ EU Delegations: will implement this new political priority, in close collaboration with Member States' embassies/country offices and EU business representatives in partner countries, by proactively identifying opportunities to take forward Global Gateway policy priorities and strategic needs in partner countries and assessing their political significance and contribution to EU policies and interests.

This will also include, **where relevant for EU policies and interests**, engaging with like-minded partners to promote a coherent approach to investments. The potential Team Europe Global Gateway initiatives will be discussed with international organisations, international finance institutions and like-minded partners to further identify opportunities for synergies and achieving greater scale.

Monitoring and sharing information on the implementation of Global Gateway projects will be carried out at this level.

Member States' HQ/Member States' embassies/ country offices: will also contribute their analysis. They will also monitor and share information on the implementation of Global Gateway projects financed by their respective national Member States budgets as well as those implemented by private businesses from their respective countries. They will cooperate with EU Delegations to identify and shape Global Gateway Team Europe Initiatives that bring together EU and EU Member States bilateral actions in a coherent way for increased impact and visibility.

Regular exchanges are also planned with civil society organisations and local authorities using existing networks and platforms such as the longstanding INTPA consultation platform 'Policy Forum for Development' (75 global CSO and local authority networks from Neighbourhood, Africa, Asia, Pacific, Latin America, Caribbean). Such consultations will form the dialogue with civil society envisaged in the joint communication.